

An Introduction to the West Yorkshire Combined Authority

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Welcome

Purpose of today's session:

- To introduce the Combined Authority (including the role of the Mayor of West Yorkshire)
- To provide an opportunity for you to ask questions about the Combined Authority and your role in it
- To provide an overview of the Members Code of Conduct including the need to declare interests and the avoidance of any conflicts of interest

What is a Combined Authority?

A combined authority is a type of local authority which enables councils to collaborate and take collective decisions across council boundaries.

Functions include **transport, economic development and regeneration, and Police and Crime Commissioner functions**. Other functions may also be devolved to combined authorities.

They have a (variable) mix of statutory functions plus work by agreement on other topics.

Most combined authorities are Chaired by a **Mayor** who is directly elected by the residents of the area.

It is designed to complement, but not replace, other tiers of local Government.

Combined Authorities in England



In 2024 the following new MCAs will come into force:

- North of Tyne CA will expand to become North East MCA
- York and North Yorkshire MCA
- East Midlands MCA

County level devolution deals are also currently being implemented in Suffolk and Norfolk

How We Describe Our Combined Authority

- A **partnership** of local authorities and the private sector, chaired by the Mayor.
- Our work focuses on the issues that it makes sense to address at West Yorkshire level.
- Through partnership working between councils and businesses we strengthen West Yorkshire's influence nationally and internationally and provide a **single voice**.

The West Yorkshire Mayor

- Mayor Tracy Brabin, directly elected in May 2021, Chairs the Combined Authority.
- Much of the devolution deal – especially 'gainshare' spending works through the Combined Authority.
- Individually responsible for some decisions on behalf of the Combined Authority - "Mayoral Functions"; eg bus franchising.
- Carries out the role previously carried out by the West Yorkshire Police and Crime Commissioner.
- Can appoint a political advisor (Josh James).
- Represents the interests of West Yorkshire nationally and to Government.
- Has appointed a Deputy Mayor (Cllr James Lewis) and a Deputy Mayor for Policing and Crime (Alison Lowe).

About the Area

West Yorkshire is a place bursting with ideas, energy, and creativity. Our region is home to over 2.3 million people, a workforce of 1.2 million people and around 95,000 businesses.

West Yorkshire has an internationally significant economy. Key features of our economy include:

- 7 universities, 111,000 students and 35,000 graduates annually;
- Advanced manufacturing – specialisms in textiles, furniture, and clothing
- A fast-growing digital sector with major tech employers
- Being a global leader in healthcare technology with six government health headquarters – over 22% of the UK's digital health jobs are based in West Yorkshire
- The UK's largest regional finance centre with international strengths in Fin Tech including a growing financial cluster of public and private capital
- Our voluntary and community sector enables communities to understand, connect, and utilise their innate skills, gifts, and knowledge to drive solutions



West Yorkshire Plan

The West Yorkshire Plan has been developed and will be driven forward by the West Yorkshire Combined Authority and five Local Authorities, in consultation and partnership with a range of private, public, and voluntary and community sector partners.

It sets out an ambitious vision and five missions for 2040 that will drive our work to transform lives and communities across the region.



The West Yorkshire 2040 Vision and missions

Our vision:

A brighter West Yorkshire –
a place that works for all.
An engine room of ideas and
creativity, where anyone
can make a home.

Our vision and missions put equity, diversity, and inclusion at the heart of everything we do. We will lead the way to embed these values across all our work.

The West Yorkshire Plan includes:

- The West Yorkshire story – our region's unique identity
- The future of West Yorkshire – our vision and missions for 2040
- Working together – our partnerships for change

1

Mission 1:

A prosperous West Yorkshire –
an inclusive economy with well paid jobs

2

Mission 2:

A happy West Yorkshire –
great places and healthy communities

3

Mission 3:

A well-connected West Yorkshire –
a strong transport system

4

Mission 4:

A sustainable West Yorkshire –
making lives greener

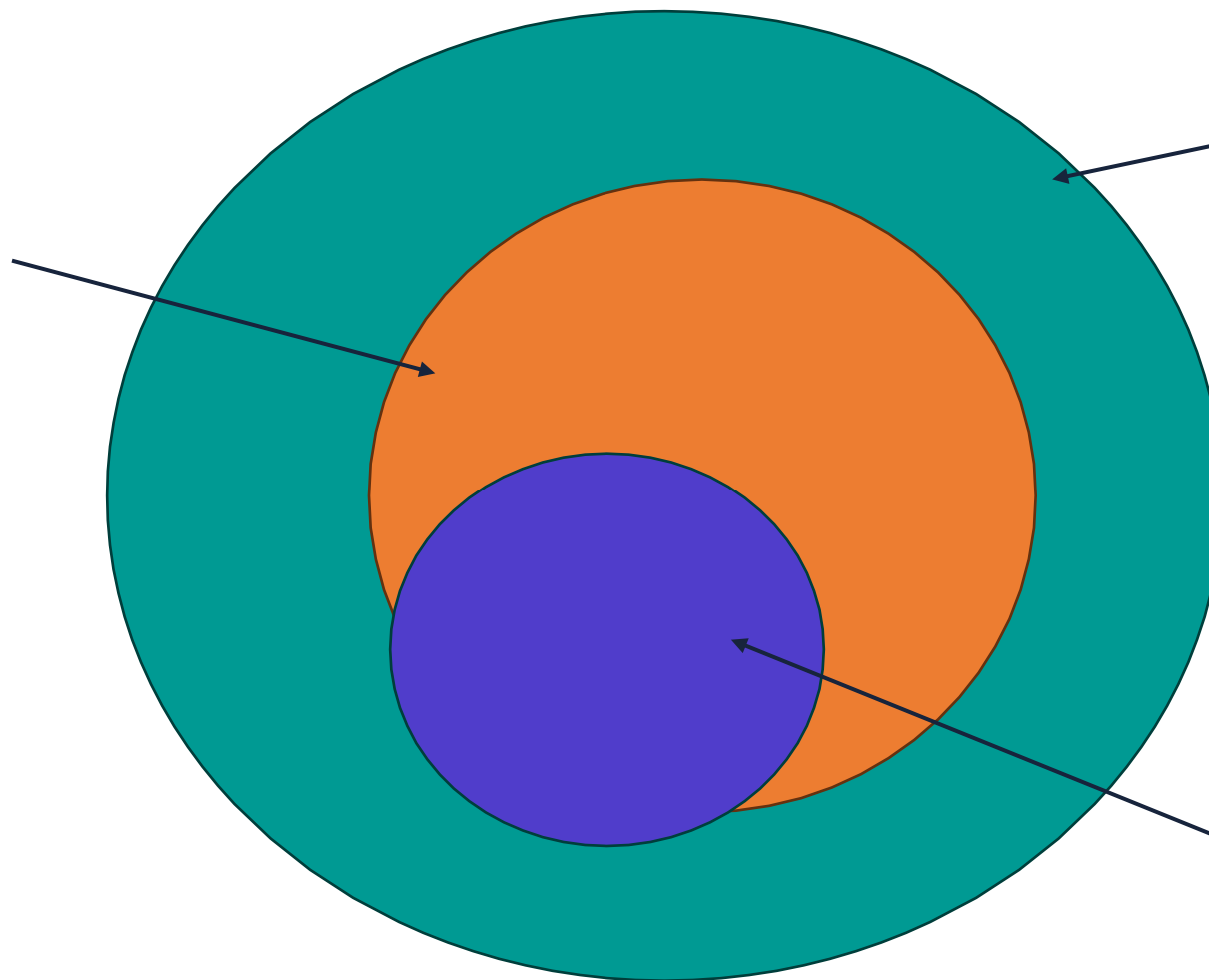
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Mission 5:

A safe West Yorkshire –
a region where everyone can flourish

How do things fit together?

Our other plans and strategies set our ambition and delivery for specific elements of the WY Plan.



Combined Authority vision and mission

Strapline: *Working for a better West Yorkshire*

Mission: *We develop and deliver policies, programmes and services which directly benefit the people of West Yorkshire*

Us

Vision: *A West Yorkshire that is prosperous, well connected, safe, inclusive and a hotbed of creativity and sustainability*

Mayor and CA

How do we deliver the mission as an organisation?

Delivery and outcome focused

Representative and inclusive (EDI)

Efficient and effective

Transparent and accountable

Professional and working in partnership

We define ourselves not just by what we do, but how we do it.

Equality, Diversity and Inclusion

The Combined Authority's EDI vision is to be a leader recognised nationally for our focus and commitment to EDI.

CA's EDI Statement

The West Yorkshire Combined Authority celebrates the difference of all the people we serve, work with and employ. The organisation will hold itself to the highest standards in relation to Diversity, Equality and Inclusion and we will evidence our commitment in the following ways:

- *The Combined Authority will not tolerate behaviours, actions or words that discriminate on the grounds of race, age, sex, gender identity, sexual orientation, religion or belief, pregnancy and maternity, marriage and civil partnership or disability.*
- *All training for staff on Diversity, Equality and Inclusion will be mandatory.*
- *All staff will be set an annual objective about how they must promote Diversity, Equality and Inclusion in their work, and we will monitor compliance of line managers with this requirement.*
- *We will monitor and report the protected characteristics of our staff to ensure we represent the communities we serve, and we will set targets where analysis shows we have more work to do.*
- *We will monitor and report use of our services to ensure fair and equal access in line with the census data and we will set targets where we identify gaps.*

Compliance with this statement is non-negotiable and any staff member found to have breached our policies will be dealt with under the Combined Authority's disciplinary policy.

Functions of the Combined Authority

- Core functions are transport and economic regeneration and development.
- New functions since becoming a mayoral combined authority include:
 - Adult education and skills
 - Housing and regeneration
 - Additional finance powers
 - Additional transport powers

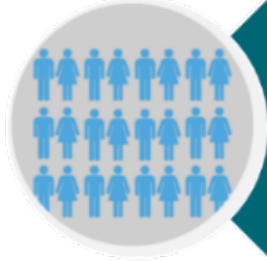
Functions of the Combined Authority

- Transport functions include operating the **Metro** network of bus stations, travel centres, public transport information and tendered bus services across West Yorkshire
- The Local Enterprise Partnership is now integrated into the CA and will transition into a Mayoral Business Board over the coming months.
- Additional functions via partner agreement:
 - Inward investment
 - Planning support – GIS / Minerals and waste
 - Broadband delivery to non-commercial areas

Mayoral Functions

- These are the functions of the Combined Authority for which the Mayor is solely responsible.
- Mayoral functions include:
 - The functions previously carried out by the West Yorkshire Police and Crime Commissioner (PCC Functions) and
 - other Mayoral General Functions including preparing a Local Transport Plan and bus franchising.
 - Housing and regeneration powers such as the power to designate a Mayoral Development Area.
- The Mayor has separate ring-fenced budgets for Mayoral Functions.
- The Mayor can raise a Council Tax precept to fund Mayoral Functions.

Record of Delivery – Growth Deal Evaluation (Non-Transport)



Employment Impacts

45,485 Gross FTEs
13,245 Generated & 32,250 Safeguarded
16,110 Net FTE jobs



Economic Returns

£7.35bn GVA (NPV)
£2.23bn Other Impacts (NPV)
Total Long-term impact £9.68bn (NPV)



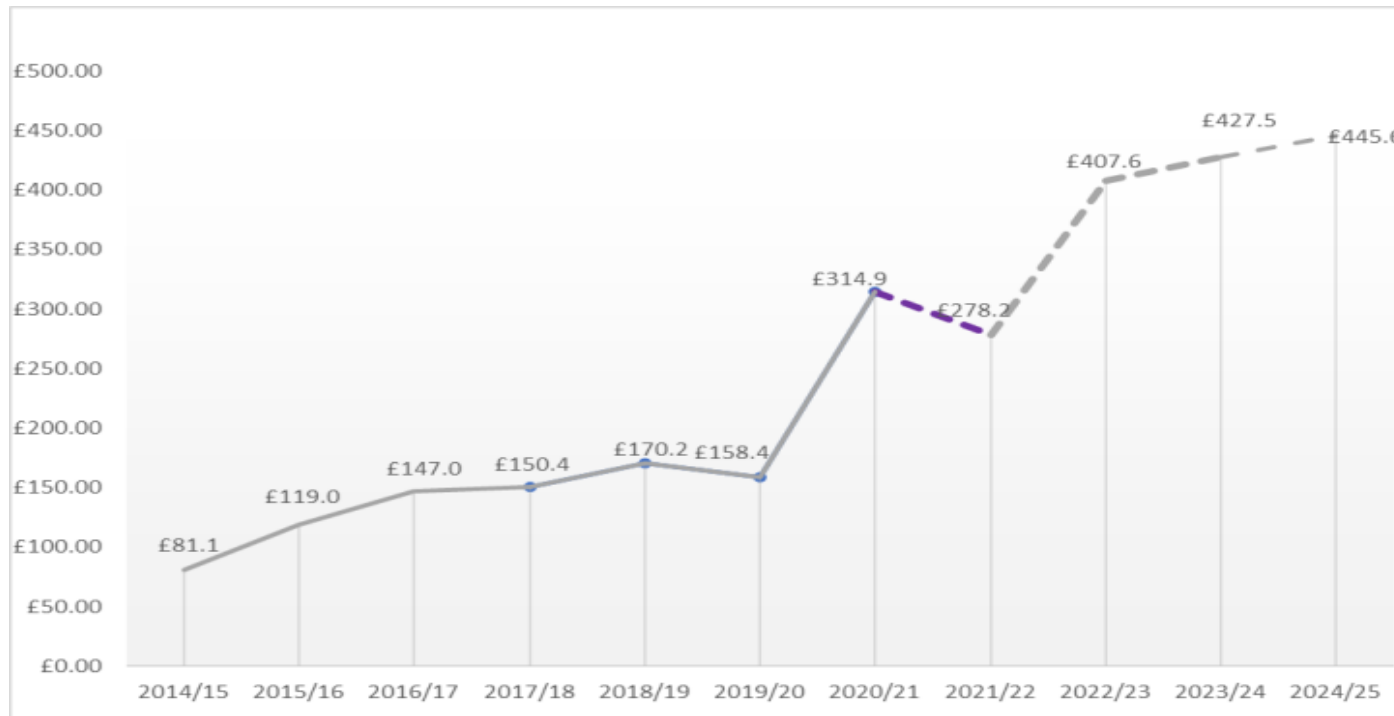
Economic Return on Investment

£5.25 of Leveraged private and public Investment per £1
Growth Deal
Total Return on Public Investment of 12.1:1

- Significant achievement in delivering the spend within a challenging timetable.
- Estimated that over 16,000 net additional jobs have been created as a result of the programme.
- Total economic returns are anticipated to amount to £9.7bn (net present value).
- Targets for leverage and homes created would be exceeded and that a plan was in place to enable the jobs created target to be achieved by 2025.
- The report noted how the activity demonstrated...*'a clear understanding of the economic strengths, weaknesses, opportunities and challenges in Leeds City Region.'*
- It concluded that the programme represented excellent value for money with a return on public investment of 12.1:1.

Delivery of Our Capital Programme

- The Combined Authority continues to ramp up delivery with 2020/21 having seen a significant increase in annual expenditure to around £300 million.
- The introduction of the City Region Sustainable Transport Settlement from 2022/23 will involve a further step change in delivery for the Combined Authority and its partners.

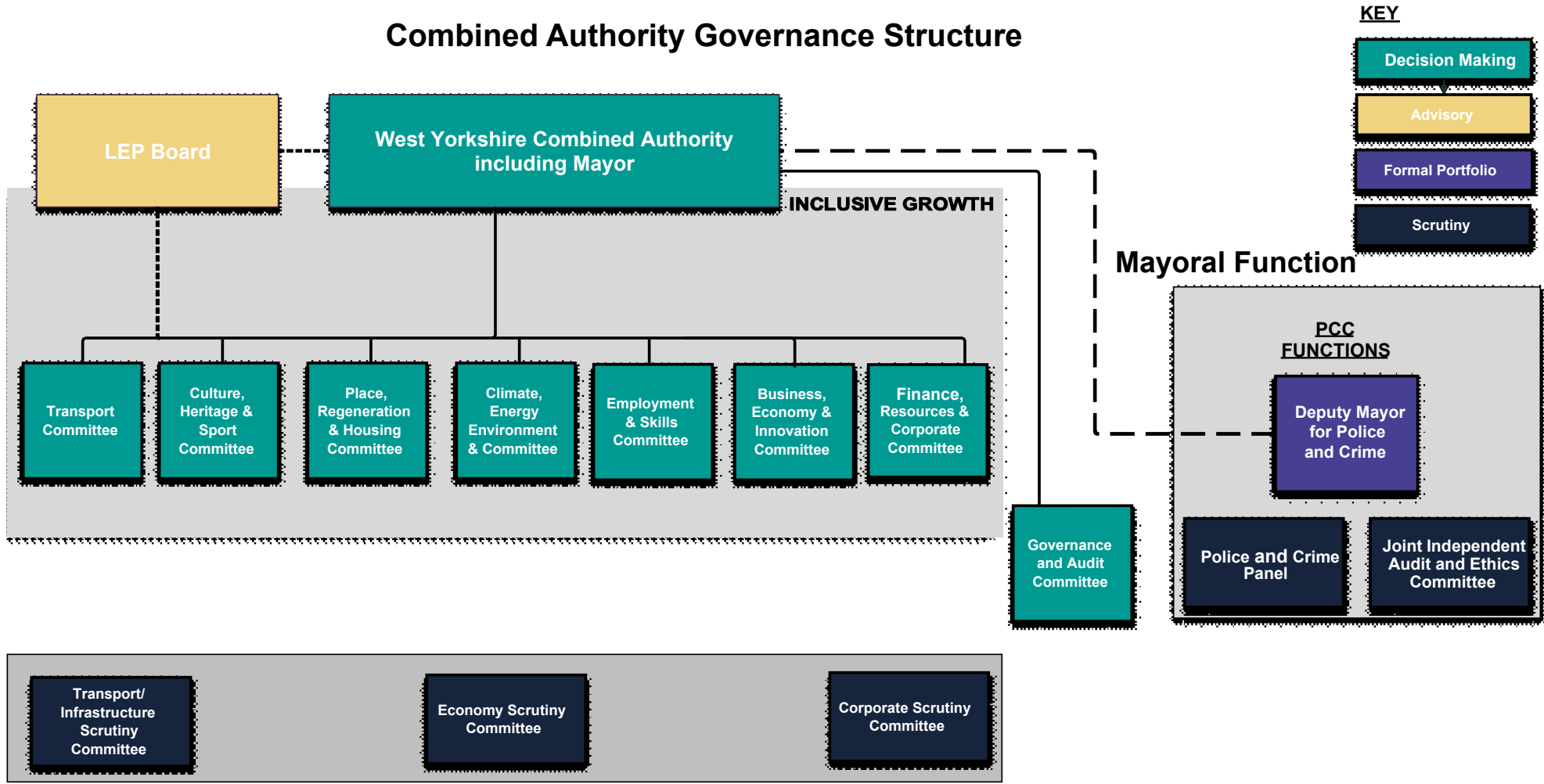


Existing Programmes include:

- West Yorkshire Plus York Transport Fund
- Brownfield Housing Fund
- Getting Building Fund
- Leeds Public Transport Investment Programme
- Major Route Network Funding
- Integrated Transport Block
- Superfast Broadband
- City Connect

Governance Structure 2023/24

Combined Authority Governance Structure



West Yorkshire Combined Authority



Mayor: Tracy Brabin



Deputy Mayor: Cllr James Lewis

Membership: 11 (+ subs)

The Mayor plus 1 representative from each West Yorkshire and York council, 1 LEP representative and 3 further elected members to ensure political balance.

Purpose - To exercise all of the Non-Mayoral functions of the Combined Authority

11 Members:

- West Yorkshire Mayor
- 5 West Yorkshire council Leaders
- 3 West Yorkshire councillors appointed for political balance
- A councillor appointed by City of York Council
- A LEP Member (the LEP Chair)

The Combined Authority is supported by officers who carry out their policies and actions.

Key documents: West Yorkshire Plan, West Yorkshire Investment Strategy, State of the Region

Meetings: usually 7 each year.

The LEP Board (New name TBC)

Chair: currently being recruited

Membership: 20

12 private sector representatives (including Chair)
The Mayor, 5 representatives from the five West Yorkshire councils and 2 observers representing York and North Yorkshire councils

Over the coming year the LEP will be re-defined and re-shaped in light of national changes to LEPs. It will remain the key business board to the Combined Authority and Mayor.

The LEP Board is a joint partnership of private sector business and council leaders working together to grow a clean and inclusive economy. The LEP ensures that the voice of the private sector is integrated in regional decision making. Members of the LEP are on all MCA Committees.

In the future it is likely the LEP will focus on supporting the MCA with:

- The MCA business support offer, and its promotion and delivery.
- Promoting and facilitating inward investment, trade missions and export work.
- Ensuring that skills and employment support is focused on local labour market needs.
- Shaping overall economic and inclusive growth strategy, ensuring the policies can translate into meaningful action.
- Equality, Diversity and Inclusion considerations to be at the heart of all of the work of the MCA/LEP.

Meetings: usually 3 each year.

Finance, Resources & Corporate Committee



Membership: 7

The Mayor,
6 Combined Authority Members, including the LEP Chair

Chair: Tracy Brabin

Deputy Chair: TBC

Role: a **thematic, decision-making committee** which makes decisions about financial, resources and corporate matters, and advises the Combined Authority and the Mayor on such matters. This will include:

- overseeing the budget preparations for 2023/24;
- monitoring the financial strategy;
- approving corporate projects;
- considering any significant corporate strategies.

Key documents: budget, financial strategy, Assurance Framework, West Yorkshire Investment Strategy.

Meetings: usually 4 each year.

Governance & Audit Committee

Chair: Debbie Simpson, Independent Member

Lead Director: Alan Reiss

Membership: 6

2 Independent Members

4 Combined Authority Members

Role: a statutory committee which:

- reviews and scrutinises the Combined Authority's **financial affairs, risk management, internal control and corporate governance arrangements**,
- approves the **Statement of Accounts**,
- considers **external audit** arrangements,
- promotes and maintains high **standards of conduct**, and
- considers any allegation of failure to comply with the Members' Code of Conduct.

Key documents – External audit report, annual accounts, internal audit plan

Meetings: usually 4 each year.

Overview & Scrutiny Committees

Corporate Scrutiny Committee: Chair: Cllr Barry Anderson

Economy Scrutiny Committee: Chair: Cllr Richard Smith

Transport & Infrastructure Scrutiny Committee: Chair: Cllr Amanda Parsons-Hulse

Role: There are three scrutiny committees – **Corporate, Economy and Transport/Infrastructure** which:

- **review or scrutinise decisions** made by the Combined Authority and its committees, and the Mayor (except in relation to PCC Functions)
- **make reports or recommendations** to the Combined Authority and the Mayor regarding any of its functions or other matters that affect the Combined Authority's area or inhabitants,
- **receives and monitors responses** to any reports or recommendations
- **may call in** any decision taken by the Combined Authority, decision-making committees including the thematic committees, and Key Decisions taken by the Mayor or an officer

Meetings: Each scrutiny committee will meet usually **4** times each year

There is a separate **Police and Crime Panel** which scrutinises PCC Functions.

Membership: 16

3 Members from each West Yorkshire Council and one from York council, with regard to political balance the Chair must be from a different political party to the Mayor

Transport Committee



Chair: Cllr Susan Hinchcliffe



Deputy Chairs: Cllr Manisha Kaushik
Cllr Peter Carlill



Membership: 26

- 22 Members from West Yorkshire councils
- 1 CA Member
- 1 Non-voting Member from York council
- 1 voting and 1 non-voting LEP Board representatives

Lead Director: Melanie Corcoran

Role: a **thematic, decision-making committee** which:

- makes decisions about Non-Mayoral transport and transport related functions, and
- advises the Combined Authority and the Mayor.

Deputy Chairs have thematic leads Cllr Kaushik – Rail, Connectivity, Mass Transit and Cllr Carlill – Bus, Active Travel, Zero Emissions Oversees:

- Discharge of the CA's responsibilities as a Local Transport Authority
- Approval and delivery of transport policies, programmes and projects
- Advocacy for transport users and accessibility in the region

Key documents: Local Transport Plan, Connectivity Strategy, Bus Service Improvement Plan, Rail vision document and West Yorkshire low emissions framework.

Meetings: usually 6 each year

Climate, Energy & Environment Committee



Membership: 22

- 6 Local Authority Members (from West Yorkshire & York councils)
- 1 CA Member
- 9 Private sector representatives
- 2 LEP Board representatives
- 5 Non-voting Advisory Representatives

Chair: Cllr Jane Scullion

Deputy Chair: TBC

Lead Director: Liz Hunter

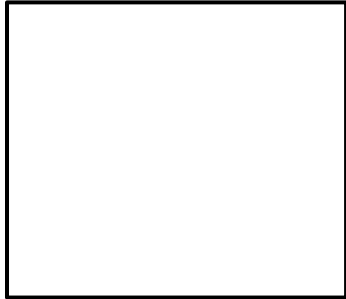
Role: a **thematic, decision-making committee** which:

- makes decisions about Non-Mayoral Functions relating to climate, energy and the environment on behalf of the Combined Authority, and
- advises the Combined Authority and the Mayor.

Key documents: Climate and Environment Plan, Tackling the Climate Emergency Action Plan, Green and Blue Infrastructure strategy, LCR Flood Review, and Emission Reduction Pathways Evidence Base.

Meetings: usually 4 each year.

Business, Economy & Innovation Committee



Membership: 29

- 6 Local Authority Members (from West Yorkshire & York councils)
- 1 CA member
- 12 Private sector representatives
- 3 LEP Board representatives
- 7 Non-voting Advisory Representatives

Chair: Cllr Shabir Pandor **Deputy Chair:** TBC **Lead Director:** Phil Witcherley/Felix Kumi-Ampofo

Role: a **thematic, decision-making committee** which:

- makes decisions about Non-Mayoral Functions relating to business, the economy and innovation, on behalf of the Combined Authority, and advises the Combined Authority and the Mayor.

Documents : **Business productivity and resilience plan, Innovation framework, aspects of the Digital Framework, Health tech strategy, aspects of Inclusive Growth Framework.**

Oversees:

- Mayoral pledge to support local businesses and champion our regional economy, including overseeing work from the Manufacturing Taskforce
- Development and prioritisation of programmes to deliver the above policies
- Monitor delivery of the programmes e.g. Growth Hub and Business Support and Trade & Investment programmes.

Meetings: usually **4** each year.

Culture, Heritage and Sport Committee



Membership: 32

- 6 Local Authority Members (from West Yorkshire & York councils)
- 1 CA member
- 14 Private sector representatives
- 2 LEP Board representatives
- 9 Non-voting Advisory Representatives

Chair: Mayor Tracy Brabin **Deputy Chair:** Nicky Chance-Thompson **Lead Director:** Phil Witcherley/Felix Kumi-Ampofo

Role: a thematic, decision-making committee which:

- makes decisions about Non-Mayoral Functions relating to culture, the arts and creative industries, on behalf of the Combined Authority, and advises the Combined Authority and the Mayor.

Key documents: Culture, Heritage and Sport Framework

Oversees

- Mayoral pledge - Creative New Deal
- Advocate for and development of the Culture, Heritage and Sport Framework
- Funding opportunities to deliver against the framework and projects in delivery such as the Creative Catalyst

Meetings: usually 4 each year.

Employment & Skills Committee



Membership: 27

- 6 Local Authority Members (from West Yorkshire & York councils)
- 1 CA Member
- 10 Private sector representatives
- 1 LEP Board representatives
- 10 Non-voting Advisory Representatives

Chair: Cllr James Lewis

Deputy Chair: Shirley Congdon

Lead Director: Phil Witcherley/Felix Kumi-Ampofo

Role: a thematic, decision-making committee which:

- makes decisions about Non-Mayoral Functions relating to employment and skills, (including adult education functions), on behalf of the Combined Authority, and
- advises the Combined Authority and the Mayor.

Key documents: Employment and Skills Plan, Adult Education Strategy, aspects of the Inclusive Growth Framework.

Meetings: usually 4 each year.

Corporate Plan



Corporate Plan
reflecting the
corporate priorities
and Mayoral pledges

Organisation In Numbers

22/23 Annual Budget: £582.26m

Of which

Capital: £381.99 million

Revenue: £200.27 million

Staff numbers: 720 (headcount), 663 (FTE)

Of which

M: 309 (42.9%)

F: 411 (57.1%)

Diversity: BAME / other (10.6%), White British (84.8%), Did not say (4.6%)

Locations:

Sites: 14 Bus stations, 27 properties / land, 6 Rail station car parks

Our Values



**Championing
our region**



**Positive about
change**



**Working
together**



**Working
intelligently**



**Easy to do
business with**

Thank You
