

Report to:	Climate, Energy and Environment Committee
Date:	21 March 2023
Subject:	Project Approvals
Director:	Liz Hunter, Director of Policing, Environment & Place
Author:	Craig Taylor, Head of Portfolio Management and Appraisal

## 1 Purpose of this report

1.1 To report on proposals for the progression of, and funding for projects under Investment Priority 4 – Tackling the Climate Emergency and Environmental Sustainability Investment within the West Yorkshire Investment Strategy (WYIS), that have been considered at stages 1, 2 and 3 of the Combined Authority's assurance process.



- 1.2 The Climate, Energy and Environment Committee has delegated decision making authority approved by the Combined Authority on 23 June 2022. Where the Climate, Energy and Environment Committee is asked to make an approval decision this will be highlighted in the summary table and made clear in the recommendations.
- 1.3 The recommendations can be found in Section 12 of this report.

#### 2 Report

- 2.1 This report presents proposals for the progression of schemes through the Combined Authority's assurance process in line with the Combined Authority's Assurance Framework. Further details on the schemes summarised below can be found as part of this report.
- 2.2 For more detail on the Combined Authority's Assurance Framework through which each of the schemes outlined in this report are being approved is provided in **Appendix 1**.

# 3 Investment Priority 4 (IP4) - Tackling the Climate Emergency and Environmental Sustainability

- 3.1 The West Yorkshire Investment Strategy (WYIS) sets out the Investment Priorities for the period 1 April 2021 to 31 March 2024 across six areas. In each, a number of priority project / programme areas have been identified that are the focus for intervention.
- 3.2 West Yorkshire declared a climate emergency in 2019 and has a target to be net zero carbon by 2038. Investment Priority 4 (IP4) will deliver a range of programmes under Wave 1 of the Climate and Environment Plan, which will contribute to the achievement of the net zero carbon target, with the following programmes:
  - Better Homes Hub
  - Better Neighbourhoods
  - Business Sustainability
  - Flooding and Drainage
  - Green Skills and Training
  - Solar Panels and Battery Storage.

### Scheme summaries

Better	Scheme description
Neighbourhoods West Yorkshire	The Better Neighbourhoods programme forms part of the wider Climate and Environment Plan (Wave 1) portfolio.
	The programme will work with the five West Yorkshire Local Authority partners to provide grants of £5,000 to £50,000 to local communities, with a particular focus on those communities considered disadvantaged, to fund projects that will support the transition to net zero carbon.
	Projects are expected to deliver local clean energy solutions, improved efficiency of buildings, increased awareness of sustainable travel and embed green and climate-ready nature solutions.
	The scheme is to be delivered through the Combined Authority's gainshare allocation for Investment Priority 4 Tackling the Climate Emergency and Environmental Sustainability.
	Impact
	The programme's wider social benefits include improving disadvantaged communities by providing funding at a community level to educate and implement climate improvement projects. These projects will increase climate knowledge, accelerate behaviour changes, and deliver infrastructure to improve wellbeing and building efficiency, with a long-term aim of reducing carbon emissions.
	No benefit cost ratio (BCR) or detailed value for money assessment is available to reflect value for money at this stage in programme development.
	Decision sought
	Approval to proceed through decision point 2 (strategic outline case) and decision point 4 (full business case) and work commences on activity 5 (delivery).
	Total value of the programme - £2,060,000
	Total value of Combined Authority funding - £2,060,000.
	Funding recommendation sought - £2,060,000.
	A decision by the Climate, Energy and Environment Committee using the delegated authority from the Combined Authority is sought as part of this report

Combined Authority	Scheme description
Assets Solar Project – Bus Stations West Yorkshire	The scheme will deliver 233-Kilowatt Peak (kWp) of solar panels to seven West Yorkshire bus stations, located in Batley, Bradford (interchange), Brighouse, Castleford, Cleckheaton, Keighley and Ossett.
	Funding for the scheme has initially been identified through the gainshare allocation for Investment Priority 4 Tackling the Climate Emergency and Environmental Sustainability as this will allow the scheme to progress without delay. However, a review is ongoing to determine whether it would be better funded through another funding stream. This would allow gainshare funding, which can be used more flexibly, to be made available for other activities.
	Impact
	The scheme will result in carbon emissions reduction by a gross figure of 393 tonnes over a 25-year period and reduce energy consumption from the national grid energy supply, reducing pressure on the revenue budget through energy cost savings of $\pounds$ 1,700,000 by March 2024.
	The value for money assessment reflects a benefit cost ratio (BCR) of 1:3.86. This is categorised as high value for money.
	Decision sought
	Approval to proceed through decision point 2 to 4 (business justification) and work commences on activity 5 (delivery).
	Total value of the scheme - £476,203
	Total value of Combined Authority funding - £476,203
	Funding recommendation sought - £366,310
	A decision by the Climate, Energy and Environment Committee using the delegated authority from the Combined Authority is sought as part of this report

# Other decisions relevant to the Climate, Energy and Environment Committee

# Decisions made by the Combined Authority on 08 December 2022

- 3.3 The following schemes have recently been assessed in line with the Combined Authority's assurance process and approved by the Combined Authority.
- 3.4 The full agenda and papers for the meeting can be found on the <u>Combined</u> <u>Authority website here.</u>

Business Sustainability Programme	Approval of decision point 2 (strategic outline case) and decision point 4 (full business case) and for work to commence on activity 5 (delivery)
West Yorkshire	Funding approved – up to £10,596,934
	Total indicative value of the scheme - up to £21,946,934
	Total indicative value of Combined Authority funding - up to $\pounds11,696,934$ with the remainder coming from private match

# 4 Information

- 4.1 The Combined Authority's Assurance Framework requires that formal approval is given to the following elements of a scheme as part of its development:
  - The progression of a scheme through a decision point to the next activity.
  - Indicative or full approval to the total value of the scheme funding requested.
  - The Combined Authority's entry into a funding agreement with the scheme's promoter.
  - The assurance pathway and approval route for future decision points.
  - The scheme's approval tolerances.
- 4.2 This report provides information required to enable the Combined Authority to approve each of the above elements.

# Background to the Climate and Environment Plan (CEP) Wave 1

- 4.3 The Climate and Environment Plan includes partnerships and programmes that help enable carbon reduction in future years. The plan focuses on enabling actions that maximise emissions reduction, improve nature, and prepare for a changing climate in line with the 2038 target and will be delivered in waves.
- 4.4 The two schemes included in this report: The Better Neighbourhoods programme and the Combined Authority Assets Solar Project – Bus Stations are being delivered as part of the CEP – Wave 1 portfolio, prioritised with other programmes at various stages of development, which will reduce and improve West Yorkshire's carbon footprint and contribute towards a transition to netzero and climate emergencies. The portfolio is funded by the gainshare allocation for IP4 - Tackling the Climate Emergency and Environmental Sustainability.
- 4.5 Funding for the Combined Authority Assets Solar Project Bus Stations scheme has initially been identified through the gainshare allocation for IP4, this will allow the scheme to progress without delay. However, a review is ongoing to determine whether it would be better funded through another funding stream. This would allow gainshare funding, which can be used more flexibly, to be made available for other activities. At this stage however, it is important to note that Combined Authority funding has been secured for this scheme and the funding stream will be determined at the earliest opportunity.
- 4.6 The portfolio gained decision point 1 (strategic assessment) approval from the Combined Authority on 22 July 2022 and approval for future approvals of CEP Wave 1 programmes to be delegated to the Climate, Energy and Environment Committee.
- 4.7 As part of the portfolio's decision point 1 (strategic assessment) approval at Combined Authority on 22 July 2022, development costs of £836,240 were approved for business case development.

- 4.8 On 21 October 2022 the Combined Authority approved a change request for further development costs of £2,917,893, comprising £1,507,893 to continue to develop individual programme business cases, £310,000 for the UK Shared Prosperity Fund's contribution to the CEP Wave 1 Flood Risk and Drainage Programme and £1,100,000 as part of the CEP Wave 1 Business Sustainability Package to provide immediate support to businesses with the cost-of-living crisis.
- 4.9 On 08 December 2022, the Combined Authority approved up to a further £10,596,934 for the Business Sustainability Package.
- 4.10 With approval being sought through this report for £2,060,000 for the Better Neighbourhoods programme, this would bring the total CEP Wave 1 portfolio approval to £16,411,067.
- 4.11 Although funding for the Combined Authority Assets Solar Project Bus Stations scheme has initially been identified through the gainshare allocation for IP4, as the funding stream has not been determined yet, the scheme has not been included in the CEP Wave 1 portfolio approval total above.

# **Projects in Stage 1: Assessment and Sequencing**

4.12 There are no schemes to review at this stage.

## Projects in Stage 2: Scheme development

Project Title	Better Neighbourhoods	
Stage	2 (scheme development)	
Decision Point	2 (strategic outline case) and 4 (full business case)	

Is this a key decision?	⊠ Yes	🗆 No
Is the decision eligible for call-in by Scrutiny?	⊠ Yes	🗆 No
Does the report contain confidential or exempt information or appendices?	□ Yes	⊠ No
If relevant, state paragraph number of Schedule 12A, Local Government Act 1972, Part 1:		
Are there implications for equality and diversity?	⊠ Yes	□ No

## Background

- 4.13 Better Neighbourhoods is a grant funding programme, which will be delivered by the five West Yorkshire local authorities.
- 4.14 By December 2024, the programme will contribute to a transition to net-zero carbon by investing a minimum of £1,700,000 in neighbourhood-level projects which engage communities in at least one of the following:
  - Local, clean, and flexible energy solutions
  - Healthy, affordable, and efficient buildings
  - Walking, cycling and public transport
  - Green and climate-ready nature solutions.
- 4.15 Funding will be allocated to local authorities based on population, with grants from £5,000 £50,000 awarded to community level organisations, for projects which evidence an ability to support net zero activity under at least one of the following buildings, energy, nature, transport, and climate resilience.
- 4.16 Each project must demonstrate a positive impact on at least one disadvantaged community and will aim to reduce West Yorkshire's carbon emissions such as installing bicycle storage to promote sustainable travel or installing solar panels on community buildings, complementing other CEP Wave 1 schemes installing solar panels.
- 4.17 The programme uses the term disadvantaged to describe communities that live in areas within the 10% most deprived in England, according to the Index of Multiple Deprivation (IMD) equivalent to more than half a million people,

more than one in five people in West Yorkshire - or identify as having one or more of the nine protected characteristics.

- 4.18 The programme aligns to the Strategic Economic Framework (SEF), specifically Priority 4 "Tackling the Climate Emergency" and the Mayoral pledge to "Tackle the climate emergency and protect our environment".
- 4.19 By March 2025, the programme will evaluate the effectiveness of engaging communities, encouraging behaviour change and reducing carbon emissions, providing information so that projects can be replicated or scaled-up for to take advantage of future funding opportunities.
- 4.20 A summary of the scheme's business case is included in **Appendix 2**.

# **Tackling the Climate Emergency Implications**

- 4.21 Community buildings will be fitted with sustainable technologies to reduce natural gas consumption, reduce electricity consumption and / or improve energy efficiency. These improvements are likely to have long term impacts on reducing carbon emissions.
- 4.22 Sustainable travel will be promoted, through for example, bicycle storage installed within the community.
- 4.23 The programme will increase community knowledge on the importance of a transition to net zero, how to participate and will accelerate behaviour change.
- 4.24 A Stage 1 Carbon Impact Assessment has been undertaken. Carbon savings / increases have not been calculated but are expected to be included in the programme's evaluation.

# **Outputs and Benefits**

- 4.25 The scheme outputs and benefits include:
  - Contributing to a just transition to net zero by ensuring that all projects can demonstrate a positive impact on a least one disadvantaged community across West Yorkshire by December 2024
  - Inspire behaviour change and educate at the community level whilst contributing to improved community assets and improved sense of place
  - Partnering with voluntary, community and social enterprise organisations across West Yorkshire for projects which evidence an ability to support net zero activity under at least one of the four themes of Better Neighbourhoods buildings, energy, nature and transport
  - Sustainable energy improvements in up to 10 community buildings
  - Contribute to the development of up to 10 clean energy generation projects
  - Deliver up to 10 schemes which results in reported increases in public transport use, walking and cycling

• Deliver up to 10 projects which increase community access to green space and nature.

#### **Inclusive Growth Implications**

- 4.26 The programme is aware that transitioning to net-zero means the risks, costs, benefits, and impacts may be distributed unequally in society, as incentives and newer technologies are adopted by wealthier individuals and communities with greater capability and capacity.
- 4.27 The programme aims to target disadvantaged communities to overcome barriers to accessing climate resilience funds, contributing to better physical and mental health at a community level. Although projects can support any type of community, each project must demonstrate some positive impact on at least one disadvantaged community.
- 4.28 Delivery partners will also provide additional support at the application stage to those voluntary, community and social enterprise organisations that require it.

# Equality and Diversity Implications

- 4.29 An Equality Impact Assessment (EqIA) has been undertaken for the scheme and equality and diversity impacts taken account of as part of the development of the scheme and the business case development. The EqIA found that the programme will positively impact the majority of protected characteristics, particularly age, sex, and disability.
- 4.30 Following the EqIA, a programme action plan has been created which sets out the need for more engagement with communities as part of project development. The plan also states that case studies will be developed to inform future projects and a communications and marketing strategy will be developed which considers the needs of protected groups.
- 4.31 EDI will also be included in funding agreements between the Combined Authority and each Local Authority.

# Risks

- 4.32 The scheme risks include:
  - Increases in materials and labour costs mean there is a risk schemes may be financially limited. This is mitigated by using the latest cost estimates throughout business case development, with risk and contingency built in at a project-level, to cover unforeseen increases in costs.
  - Local Authorities experiencing resource and capacity issues which impact on programme delivery timeframes, and the programme being undersubscribed because communities are not engaged, do not know that grants are available or do not have the support they need to apply for grants. This will be mitigated by the partnership approaches that have been agreed with each Local Authority and regular task and finish group meetings. Monitoring and evaluation is also built into the programme so there is flexibility to ensure delivery is maximised.

## Costs

- 4.33 The total scheme costs are £2,060,000.
- 4.34 The Combined Authority's contribution is £2,060,000 from the gainshare allocation for IP4.
- 4.35 The Combined Authority will need to enter into a funding agreement with each local authority, for expenditure up to the allocations outlined in the table below.
- 4.36 Each local authority's allocation has been determined based on population and will cover overheads associated with delivering the programme, capped at 10% of its allocation, and grant funding for projects. The Combined Authority will need to enter into a funding agreement with each local authority, for expenditure up to the allocations outlined in the table below:

Bradford	£397,324
Calderdale	£155,475
Kirklees	£310,950
Leeds	£604,624
Wakefield	£259,125
Total	£1,727,498

4.37 The remainder of the costs, totalling £332,502, comprise £118,348 for the Combined Authority's programme development and programme management costs, £63,800 for the evaluation, including inflation and a further £150,354 held centrally by the Combined Authority for local authorities to access additional funding where demand exceeds initial district allocations. Allocations from this additional funding will be overseen the programme steering group.

#### Assurance Pathway and Approval Route

Assurance pathway	Approval route	Forecast approval date
2 (strategic outline case) and 4 (full business case)	Recommendation: Combined Authority's Programme Appraisal Team	21/03/2023
	Decision: Climate, Energy and Environment Committee	

5 (delivery)	Recommendation: Combined Authority's Programme Appraisal Team	31/12/2024
	Decision: Combined Authority's Chief Operating Officer	

## **Other Key Timescales**

- March 2023 Award contract
- April 2023 Programme delivery starts
- December 2024 Programme delivery ends
- November 2024 to March 2025 Project evaluation

# Assurance Tolerances

#### Assurance tolerances

Combined Authority costs remain within those outlined in this report. Delivery (DP5) timescales remain within 3 months of those outlined in this report.

# Appraisal Summary

- 4.38 The scheme has the potential to provide positive improvements to local disadvantaged communities and long-term carbon reductions across West Yorkshire. It is positive to see a climate focussed, grant funding programme being developed and delivered by the Combined Authority.
- 4.39 This programme has strong political support and is being championed by the Mayor of West Yorkshire.
- 4.40 There are concerns over the number of projects that will be delivered as part of this programme. The business case and supporting documentation states the programme aims to fund 32-337 projects, which seems very ambitious for the short delivery timescales. However it is expected that the numbers of projects will be more commensurate with the stated project Outputs.
- 4.41 There are concerns over the value for money position that this programme may offer and how the value of the interventions can be measured. It is however recognised that positive wider social benefits and outcomes are also likely to occur due to this programme.

#### Recommendations

- 4.42 The Climate, Energy and Environment Committee, approves that:
  - The Better Neighbourhoods programme proceeds through decision point 2 (strategic outline case) and decision point 4 (full business case) and work commences on activity 5 (delivery).
  - (ii) Approval to the Combined Authority's contribution of £2,060,000. The total scheme value is £2,060,000.

(iii) The Combined Authority enters into a Funding Agreement with each of the West Yorkshire local authorities for expenditure up to the amounts shown below:

Bradford	£397,324
Calderdale	£155,475
Kirklees	£310,950
Leeds	£604,624
Wakefield	£259,125

- (iv) Future approvals are made in accordance with the assurance pathway and approval route outlined in this report. This will be subject to the scheme remaining within the tolerances outlined in this report.
- 4.43 Conditions:
  - (i) For SMART objectives to be provided once project details are available.
  - (ii) For robust monitoring and evaluation to be undertaken to capture measurable outputs to be quantified once project details are available.
  - (iii) For a full Carbon Impact Assessment (Stage 2) to be undertaken as part of the programme evaluation.

Project TitleCombined Authority Assets Solar Project – Bus Stations	
Stage	2 (scheme development)
Decision Point	2 to 4 (business justification)

Is this a key decision?	⊠ Yes	□ No
Is the decision eligible for call-in by Scrutiny?	⊠ Yes	□ No
Does the report contain confidential or exempt information or appendices?	□ Yes	⊠ No
If relevant, state paragraph number of Schedule 12A, Local Government Act 1972, Part 1:		
Are there implications for equality and diversity?	⊠ Yes	🗆 No

# Background

- 4.44 The scheme will deliver 233-Kilowatt Peak (kWp) of solar panels to seven West Yorkshire bus stations, located in Batley, Bradford (interchange), Brighouse, Castleford, Cleckheaton, Keighley and Ossett.
- 4.45 The scheme's objectives are to reduce carbon emissions by a gross figure of 393 tonnes and reduce energy consumption from the national grid, reducing energy costs by £1,700,000, over a 25-year period.
- 4.46 The scheme supports the Strategic Economic Framework (SEF) and West Yorkshire Investment Strategy (WYIS) Investment Priority 4 'Tackling the Climate Emergency and Environment Sustainability' by reducing the emissions from electricity consumption in the building sector.
- 4.47 The scheme also aligns with the Mayoral Pledge to tackle the climate emergency and protect our environment, by generating renewable electricity for the bus stations which are owned by the Combined Authority.
- 4.48 A summary of the scheme's business case is included in **Appendix 3**.

#### **Tackling the Climate Emergency Implications**

- 4.49 The scheme tackling climate emergency implications are:
  - Reducing the Combined Authority's carbon footprint by 15.72 tonnes of CO2 per year and a gross carbon reduction of 393 tonnes over the 25 years minimum anticipated lifespan of the solar panels.
  - Indirectly, contributes to the reduction of pollution.

• Using the Carbon Impact Assessment Tool, the total net carbon saving over the lifetime is 239 tonnes of CO2 equivalent and the carbon intensity is 502.31 tonnes of CO2 per £1,000,000.

## **Outputs and Benefits**

- 4.50 The scheme outputs and benefits are:
  - Gross carbon reduction of 393 tonnes over a 25-year period.
  - Reduce energy consumption from the national grid energy supply, reducing pressure on the revenue budget through energy cost savings of £1,700,000, over a 25-year period
  - Reducing the carbon footprint by moving from grid supplied energy to sustainable in house generated energy.
  - The benefit cost ratio (BCR) for the scheme is 1:3.86. This is categorised as 'High' value for money.

## **Inclusive Growth Implications**

- 4.51 The scheme inclusive growth implications are:
  - Reduction in energy consumption from the national grid and moving towards more renewable energy sources are expected to contribute to improved environmental conditions.
  - Savings made through reducing energy costs, will mean savings can be used to maintain and repair existing bus station and shelter infrastructure, for example such as such as CCTV cameras, tactile signage / wayfinding and help points.

# **Equality and Diversity Implications**

- 4.52 An Equality Impact Assessment (EqIA) has been undertaken for the scheme and equality and diversity impacts taken account of as part of the development of the scheme and the business case development.
- 4.53 The scheme equality and diversity implications are limited and difficult to quantify. The impact of the CO2 equivalent emissions will result in improved environmental conditions and air quality nationally.
- 4.54 Stage 2 Equality Impact Assessment (EqIA) has been completed and no impact on people with protected characteristics has been identified.

#### Risks

- 4.55 The scheme risks include:
  - Feasibility work being undertaken but it later being determined the scheme is not feasible and cannot be delivered. This will be mitigated by early supplier engagement and using a design and build contract.

- Incomplete information combined with design assumptions impacts design quality which is mitigated by the type of contract with supplier.
- Inflation risk resulting in increased costs which is mitigated by ongoing monitoring of project viability.

#### Costs

- 4.56 The total scheme costs are £476,203.
- 4.57 The Combined Authority's contribution is £476,203.
- 4.58 Funding for the scheme has initially been identified through the gainshare allocation for Investment Priority 4 Tackling the Climate Emergency and Environmental Sustainability, this will allow the scheme to progress without delay. However, a review is ongoing to determine whether it would be better funded through another funding stream. This would allow gainshare funding, which can be used more flexibly, to be made available for other activities. However, at this stage it is important to note that Combined Authority funding has been secured for this scheme and the funding source will be determined at the earliest opportunity.
- 4.59 The scheme had already secured £109,893 of development costs from the gainshare allocation for IP4, to develop the business justification case, as part of the CEP Wave 1 portfolio's decision point 1 (strategic assessment) approval. If an alternative funding stream is used, it is the intention that the alternative funding stream will cover the total scheme costs of £476,203.

Assurance pathway	Approval route	Forecast approval date
2 to 4 (business justification)	Recommendation: Combined Authority's Programme Appraisal Team Decision: Climate, Energy and Environment Committee	21/03/2023
Approval to Proceed	Recommendation: Combined Authority's Programme Appraisal Team Decision: Combined Authority's Chief Operating Officer	28/04/2023
5 (delivery)	Recommendation: Combined Authority's Programme Appraisal Team Decision: Combined Authority's Chief Operating Officer	31/05/2024

#### **Assurance Pathway and Approval Route**

#### **Other Key Timescales**

- May 2023 Start on site
- March 2024 Completion on site

## Assurance Tolerances

#### Assurance tolerances

Combined Authority costs remain within +10% of those outlined in this report.

Delivery (DP5) timescales remain within +6 months of those outlined in this report.

#### **Appraisal Summary**

- 4.60 The scheme demonstrated clear alignment with the Strategic Economic Framework, strategies, and policies of the Combined Authority. The support towards tackling climate emergency and carbon reduction has been clearly shown. The target reduction of gross carbon emissions is 393 tonnes over a 25-year period.
- 4.61 The total scheme value is £476,000 and has high value for money with a BCR of 1 :3.86. Governance and project management arrangements have been considered and put in place.
- 4.62 Risks associated with the scheme originate partly from the tight delivery schedule and limited information provided with business justification case submission, for example the site feasibility study has not been completed, the spend profile and budget breakdown and evaluation plan have not been submitted.
- 4.63 Conditions have been set, to address the limited information and inconsistencies, which must be discharged before the scheme can gain approval to proceed to delivery.

#### Recommendations

- 4.64 The Climate, Energy and Environment Committee, subject to the conditions set by the Programme Appraisal Team, approves that:
  - The Combined Authority Assets Solar Project Bus Stations scheme proceeds through decision point 2 to 4 (business justification) and work commences on activity 5 (delivery)
  - (ii) Approval to the Combined Authority's contribution of £366,310. The total scheme value is £476,203.
  - (iii) Future approvals are made in accordance with the assurance pathway and approval route outlined in this report. This will be subject to the scheme remaining within the tolerances outlined in this report.

# Projects in Stage 3: Delivery and Evaluation

4.65 There are no schemes to review at this stage.

# 5 Tackling the Climate Emergency implications

5.1 The Climate Emergency implications have been considered on all projects included in this report as part of their business case development.

## 6 Inclusive Growth implications

6.1 The inclusive growth implications have been considered on all projects included in this report as part of their business case development.

# 7 Equality and Diversity implications

7.1 Equality Impact Assessments (EqIA) have been undertaken on all projects included in this report as part of their business case development.

## 8 Financial implications

8.1 The report seeks endorsement to expenditure from the available Combined Authority funding as set out in this report.

## 9 Legal implications

9.1 The payment of funding to any recipient will be subject to a funding agreement being in place between the Combined Authority and the organisation in question.

#### 10 Staffing implications

10.1 A combination of Combined Authority and local partner council project, programme and portfolio management resources are, or are in the process of, being identified and costed for within the scheme in this report.

#### 11 External consultees

11.1 Where applicable scheme promoters have been consulted on the content of this report.

# 12 Recommendations (Summary)

#### **Better Neighbourhoods**

- 12.1 The Climate, Energy and Environment Committee, approves that:
  - The Better Neighbourhoods programme proceeds through decision point 2 (strategic outline case) and decision point 4 (full business case) and work commences on activity 5 (delivery).
  - (ii) Approval to the Combined Authority's contribution of £2,060,000. The total scheme value is £2,060,000.

(iii) The Combined Authority enters into a Funding Agreement with each of the West Yorkshire local authorities for expenditure up to the amounts shown below:

Bradford	£397,324
Calderdale	£155,475
Kirklees	£310,950
Leeds	£604,624
Wakefield	£259,125

(iv) Future approvals are made in accordance with the assurance pathway and approval route outlined in this report. This will be subject to the scheme remaining within the tolerances outlined in this report.

## **Combined Authority Assets Solar Project – Bus Stations**

- 12.2 The Climate, Energy and Environment Committee, subject to the conditions set by the Programme Appraisal Team, approves that:
  - The Combined Authority Assets Solar Project Bus Stations scheme proceeds through decision point 2 to 4 (business justification) and work commences on activity 5 (delivery)
  - (ii) Approval to the Combined Authority's contribution of £366,310. The total scheme value is £476,203.
  - (iii) Future approvals are made in accordance with the assurance pathway and approval route outlined in this report. This will be subject to the scheme remaining within the tolerances outlined in this report.

#### 13 Background Documents

13.1 None as part of this report.

#### 14 Appendices

**Appendix 1** - Assurance Framework.

Appendix 2 – Better Neighbourhoods – Business Case Summary.

**Appendix 3** - Combined Authority Assets Solar Project – Bus Stations – Business Case Summary.